

## List of Contributors

### Editors

**Allan J. Formicola** is Professor emeritus of Dentistry and Dean emeritus of the Columbia University College of Dental Medicine (1978–2001). He is the founder of the Center for Community Health Partnerships, which merged into the Center for Family and Community Medicine at Columbia University. Formicola brought together the collaboration between Columbia University Medical Center, Alianza Dominicana, and Harlem Hospital Medical Center to establish the Northern Manhattan Community Voices Collaborative. Under his leadership as Dean of the College of Dental Medicine, the Community DentCare network was developed and the Thelma C. Davidson Adair Medical/Dental Center was established. He currently directs or codirects a number of national foundation projects dealing with oral health disparities and lack of access to dental care.

**Lourdes Hernández-Cordero** is an Assistant Professor of Clinical Sociomedical Sciences at the Columbia University Mailman School of Public Health. She was the former and final Executive Director for the Northern Manhattan Community Voices Collaborative. During her training in public health, she received a Community Voices Scholars scholarship and authored the mental health report titled *Mental Health: The Neglected Epidemic*. Hernández-Cordero currently facilitates a number of community-based research and intervention projects that draw on the relationships developed during her tenure at the collaborative.

**Gail C. Christopher** (foreword) is Vice President for Programs at the W. K. Kellogg Foundation. She serves on the executive team that provides overall direction and leadership for the Kellogg Foundation and provides leadership for the Food, Health & Well-Being and Racial Equity programs. She is a nationally recognized leader in health policy, with particular expertise and experience in the issues related to social determinants of health, health disparities, and public policy issues of concern to African Americans and other minority populations. A prolific writer and presenter, she is the author or coauthor of three books, a monthly column in the *Federal Times*, and more than 250 articles, presentations, and publications.

**Nancy Bruning** lives and works in northern Manhattan. She has authored or co-authored over twenty-five books on health and fitness, wellness, arts and culture, and the environment and has edited and contributed to many more. She has also worked as a researcher and program consultant for the New York Academy of Medicine, the Mailman School of Public Health, and the Immigration and Health Initiative at Hunter. Bruning is the managing editor for this volume.

### Chapter Authors

**David Albert** is Director of Community Health and Associate Professor of Clinical Dentistry and Public Health at the Columbia University School of Dental and Oral Surgery and the Joseph Mailman School of Public Health at Columbia University. Albert is currently co-Principal Investigator of a National Institutes of Health research study that is investigating the effectiveness of tobacco cessation counseling by dental clinicians in public health settings. He is a co-investigator in the Manhattan Tobacco Cessation Center, a New York State Department of Health project. Albert developed and directed the Advanced Education in General Dentistry program at Columbia University. He implemented the dental service of the Ambulatory Care Network of Presbyterian Hospital and now directs the Fort Washington Dental Service, where he maintains a geriatric dental practice within the community of Washington Heights/Inwood in northern Manhattan.

**Yisel Alonzo** was the Assistant Program Director for the Northern Manhattan Community Voices Collaborative. In that role, she developed strategic alliances with community-based organizations, institutions, and public and private agencies. She successfully carried out the HITE and Healthy Choices projects. Alonzo is a Health Education Specialist with certification from the National Commission for Health Education Credentialing Inc.

**Mario Drummonds** is the Executive Director/CEO of the Northern Manhattan Perinatal Partnership, Inc., a Harlem-based maternal and child health agency working to improve the health status of pregnant and parenting women in northern Manhattan. He is an expert in the areas of program administration and planning, lectures on the theory and practice of building a public health social movement locally to decrease racial disparities in birth outcomes, and assists other Healthy Start projects in the nation to develop sustainability strategies and prepare competitive Healthy Start applications. He is a member of the faculty of U.S. Health Resources and Services Administration's Quality Institute and a faculty member of the National Healthy Start Association Leadership Institute. The administration has designated the Central Harlem Healthy Start program as a center of excellence in maternal and child health service delivery while achieving outstanding birth outcomes.

**Sally Findley** is Professor of Clinical Population and Family Health and Clinical Sociomedical Sciences (in Pediatrics), Mailman School of Public Health, Columbia University; a founding member of the Northern Manhattan Community Voices Collaborative; a member of the steering committee; evaluation director for the collaborative; and cochair of the Health Promotion and Disease Prevention working group. She collaborated with Alianza Dominicana in establishing and strengthening a training program for facilitated enrollers for the child health insurance program and has continued to collaborate with Alianza in developing programs to train community health workers. Findley worked with community partners to establish the Northern Manhattan Start Right Coalition and the Northern Manhattan Asthma Basics for Children Initiative. She continues to work with these community partners, further adapting the community health worker model of Northern Manhattan Community Voices Collaborative to activities to reduce childhood obesity and cardiovascular risk. She serves on the board of directors for the Community Health Worker Network of New York City.

**Laura Frye** is a Management Consultant at Nonprofit Consulting Services, a program of Public Health Solutions. Frye builds the capacity of community-based organizations through trainings and one-on-one technical assistance in the areas of program planning, staff supervision, behavioral sciences, and monitoring and evaluation. She also develops curriculum and trains agencies on implementing effective behavioral interventions for HIV prevention. Prior to joining Public Health Solutions, Frye conducted independent research in Morocco on the health ramifications of legal changes in the country's Family Code under a Fulbright Scholarship. She has also worked on reproductive health issues in El Salvador and Thailand.

**Sandra Harris** is currently the Assistant Vice President for Government and Community Affairs at Columbia University Medical Center. In her capacity, she continues to foster collaborative partnerships between university- and community-based organization around health care issues impacting residents in the Washington Heights/Inwood community. Harris has worked in that community for the past twenty years. During this time, she has worked with community organizations, public officials, services providers, and residents. In 1998 she joined Columbia University Medical Center as Executive Director for the Northern Manhattan Community Voices Collaborative.

**Matilde Irigoyen** is Chair of the Department of Pediatrics and Adolescent Medicine at Albert Einstein Medical Center in Philadelphia. Previously, Irigoyen was Professor of Clinical Pediatrics and Population and Family Health and Director of General Pediatrics at Columbia University. She completed residency and fellowship at Mount Sinai Medical Center in New York. As a strong advocate for childhood immunization, Irigoyen has worked with multiple coalitions in New York City.

**Kathleen Klink** is the Director of the Center for Family and Community Medicine at Columbia University. Klink completed service in the office of Senator Hillary Rodham Clinton as a Robert Wood Johnson Health Policy Fellow in December 2008, where she worked with senior health staff in evaluating and formulating legislation and led meetings with constituent groups, government, and other interested parties regarding health policy issues. Prior to arriving at Columbia, she was the Medical Director at the Coney Island Community Health Center, where she spearheaded community initiatives and initiated an innovative quality assurance program. As Associate Director for Family Medicine, she developed the curriculum for the first family medicine residency training program at Columbia University Medical Center/New York Presbyterian Hospital. Recently she led the expansion of the Center for Family and Community Medicine, which serves Washington Heights/Inwood, to enhance its research and development missions.

**Harris K. (Ken) Lampert** is Chief of Ambulatory Care and Associate Medical Director at Lincoln Medical and Mental Health Center and was the President and CEO of Community Premier Plus, Inc. (1996–2007), a nonprofit managed care plan serving Medicaid and uninsured clients. He is board certified in internal medicine and maintained a primary care practice for many years. He was an Assistant Professor of Clinical Medicine at the College of Physicians and Surgeons of Columbia University (1995–2007) and served as Chair of the New York State Coalition of Prepaid Health Services Plans (2003–2006).

**Anita Lee** is the founder and President of ALMS Healthcare Management, Inc., a private company that enhances the impact of nonprofit organizations serving low-income communities through administrative, governance, fund-raising, and program development support. In 2007 she cofounded NYCRx, a nonprofit organization that implements low-cost pharmaceutical access solutions for safety net providers, and in 2002 she founded the Salud A Su Alcance Pharmacy Assistance Program at New York Presbyterian Hospital, which helps uninsured patients to access free medicine. As Director of Network Development for Continuum Health Partners from 1998 to 2001, Lee expanded the capacity of many Federally Qualified Health Centers by cultivating collaborative partnerships between the centers and hospital systems. She has an expansive track record of building community capacity and infrastructure to improve health outcomes and has extensive experience in developing and managing health care programs, organizations, and coalitions. She has devoted her professional life to improving health care access and the quality of care for the uninsured and underinsured.

**Maria Lizardo** has been working at Northern Manhattan Improvement Corporation since 1998 as the Director of Social Services. Lizardo is responsible for the following programs: Health Care Access, Lead Poisoning Prevention Program, Asthma Program, Domestic Violence Program, Single Stop Benefits Screening and Access, and Case Management Services. Lizardo has been an active participant representing the Northern Manhattan Improvement Corporation on the Asthma Basics for Children Coalition since its inception under the Northern Manhattan Community Voices Collaborative.

**Rosa Madera-Reese** is the Community Health Coordinator for the Asthma Basics for Children Program established under the Northern Manhattan Community Voices Collaborative. Her primary responsibilities include implementing the asthma program in designated Head Start/day care and school settings in Washington Heights and Harlem.

**Stephen Marshall** is the Associate Dean for Extramural Programs at the Columbia University College of Dental Medicine. Since 1988 he has held various position at the college, including Acting Director for the Division of Community Health, Director of Clinical Business Affairs and Managed Care, Chair of the Quality Assurance Committee, and Assistant Dean for Patient Care Programs. He was instrumental in establishing the Community DentCare program and played a pivotal role in administering the Thelma C. Davidson Adair Mental/Dental Center in Harlem. He is currently responsible for the Community DentCare program, the ElderSmile program, hospital relationships, dental plans, and continuing education programs.

**Jacqueline Martínez** is the Senior Program Director at the New York State Health Foundation. She serves as a key advisor to the president and CEO and leads two of the foundation's program areas. Prior to joining the foundation, Martínez served as the Executive Director for the Northern Manhattan Community Voices Collaborative, where she implemented and evaluated health programs in obesity prevention, mental health, case management, and childhood asthma. Under the leadership of the National Community Voices Collaborative, she worked to mobilize national, state, and local resources to promote policy changes to address the health care concerns addressed by the program. Martínez has also served as program manager for Alianza Dominicana and was a National Institutes of Health Fellow in Yucatan, Mexico, and an Assistant Coordinator for Beginning with Children, a Brooklyn-based charter school. She has served as Adjunct Professor of Sociology at the Borough of Manhattan Community College, Board Director of the Institute for Civic Leadership, and Board Member of the National Alliance on Mental Illness—New York City Metro.

**James McIntosh** is currently an Oral Health Community Activist in Harlem. He served as the Director for the Department of Dentistry at the Harlem Hospital Center for over twenty years. He helped to develop the collaboration between the hospital and the College of Dental Medicine at Columbia University, which significantly increased the oral health services that were delivered to the Harlem community. Included in the numerous other accomplishments during his tenure as Director, McIntosh spearheaded the development of the Minority Postgraduate Specialty Training Program, which allowed twenty-three African American graduates from the Harlem Hospital Center general practice dental residency program to matriculate into numerous College of Dental Medicine dental specialty training programs. Most of the graduates returned to teach and practice their disciplines in the community.

**Miriam Mejía** is the Deputy Director at Alianza Dominicana and facilitated many of the initiatives between Alianza and Columbia described in this book. A native of the Dominican Republic, she studied statistics and sociology at the Universidad Autónoma de Santo Domingo in the nation's capital. Subsequently, she dedicated ten years of her life to conducting sociological investigations on the status of women in her country. She has published five books, the latest of which is *Aristas Ancestrales*, a book of poems.

**Dennis Mitchell** is the Associate Dean for Diversity and Multicultural Affairs at the Columbia University College of Dental Medicine and responsible for the dental schools' diversity initiatives targeted for training, faculty development, and student enrollment. Mitchell served as the Director of the Harlem component of the

Community DentCare network and the Director of Research and Community Dentistry at the Harlem Hospital Center Department of Dentistry for nine years. Mitchell was the co-Principal Investigator for the Columbia University site of the National Institutes of Health–funded Obstetrics and Periodontal Therapy multi-center randomized clinical trial investigating the effects of periodontal therapy on preterm birth. His wide-ranging professional activities have led to his selection for numerous speaking engagements.

**Benjamin Ortiz** is currently Assistant Professor of Clinical Pediatrics and Clinical Population and Family Health, Columbia University College of Physicians and Surgeons and Mailman School of Public Health, and Assistant Attending Physician, Harlem Hospital Center, Department of Pediatrics. His primary role is as general pediatrician for the children of central and East Harlem, Washington Heights, and the South Bronx who receive pediatric care in the Harlem Hospital Pediatric Ambulatory Center. Additionally, he is co-Principal Investigator and Assistant Medical Director of the Harlem Children’s Zone Asthma Initiative, co-Principal Investigator for the Northern Manhattan Asthma Basics for Children Initiative, and Principal Investigator for the Childhood Obesity Prevention and Treatment program at Harlem Hospital.

**Martin Ovalles** became a Tobacco Cessation Specialist and a Clinical Coordinator for the Tobacco Cessation Clinic at the College of Dental Medicine. For several years he has been involved with research on type-2 diabetes in adolescents and youth at the Naomi Berrie Diabetes Center at Columbia University Medical Center.

**Moisés Pérez** is founder and executive director of Alianza Dominicana, the largest community agency for Dominicans in the United States. Alianza Dominicana began in a public housing storefront in 1986 and has since opened eight other offices in the Washington Heights, Inwood, central Harlem, and Bronx communities. The non-profit organization has created nationally recognized programs in youth development, family-centered substance abuse treatment, mental health, HIV/AIDS education and prevention, health promotion, and child abuse prevention. Pérez is a founding member of the Hispanic Federation of New York City, the Agenda for Children Tomorrow, and Northern Manhattan Collaborates, a broad-based planning group serving Harlem and Washington Heights. His leadership and commitment to the development of underserved communities have led to widespread recognition.

**Cheryl Ragonesi** is a Licensed Clinical Social Worker with interest and expertise in substance abuse counseling, community organizing, palliative care, geriatrics, program administration, and teaching. She is currently working at Continuum Hospice Care of New York and teaching at the Columbia University College of Dental Medicine.

**Martha Sánchez** was born and raised in Harlem in New York City. She has been working for over thirty years as a community organizer, public health advocate, and health educator in programs addressing the elimination of health disparities. Her work includes a focus on improving the health status of women, children, and families.

**Daniel F. Seidman** is a member of the Columbia University Behavioral Medicine Faculty and a practicing psychotherapist. His research interests include developing innovative approaches to assist underserved and highly addicted smokers. He is coeditor and contributing author to the book *Helping the Hard-Core Smoker: A Clinician's Guide* (Lawrence Erlbaum, 1999). He is also author of the book *Smoke-free in 30 Days* (Touchstone/Fireside Simon & Schuster, 2010), based on a program featured on the *Oprah Winfrey Show* in January 2008. Seidman has a Ph.D. degree from Columbia University in clinical psychology.

**Susan Sturm** is the George M. Jaffin Professor of Law and Social Responsibility at Columbia Law School, where her principal areas of teaching and research include institutional change, structural inequality in employment and higher education, employment discrimination, public law remedies, conflict resolution, and civil procedure. She is the founding Director of the Center for Institutional and Social Change at the Law School, [www.groundshift.org](http://www.groundshift.org), and a founding member of the Presidential Advisory Committee on Diversity Initiatives at Columbia. She has published numerous articles and books on "the architecture of inclusion," institutional change, transformative leadership, workplace equality, legal education, and inclusion and diversity in higher education, which are available on her website at [www2.law.columbia.edu/ssturm/](http://www2.law.columbia.edu/ssturm/). She is one of the architects of the national conference on The Future of Diversity and Opportunity in Higher Education. She is also the Principal Investigator for grants from the Ford Foundation, Harvard University, and the Kirwan Institute, awarded to develop the architecture of inclusion in higher education.

**Gloria Thomas** has been a Program Coordinator for the Northern Manhattan Asthma Basics for Children Initiative at the Mailman School of Public Health, Columbia University, since 2002. She coordinates the development, implementation, expansion, and day-to-day operations of the initiative, which aim is to help families better manage their children's asthma. She has also worked as a Program Coordinator in various HIV/AIDS clinical trials at Harlem Hospital Medical Center.