CONTENTS

PREFACE VII

PART ONE
Settings and Framework 1

ONE
▶ What Is Community Economic Development? 3
  Case Study: Bedford Stuyvesant Restoration Corporation

TWO
▶ Social Workers and Community Economic Development 33
  Case Study: New Community Corporation

THREE
▶ The Making and Unmaking of Cities and Neighborhoods 65
  Case Study: Warren/Connor Development Corporation

FOUR
▶ History of Community Economic Development:
  The Nineteenth Century to Lyndon Johnson 91

FIVE
▶ History of Community Economic Development:
  Richard Nixon to Barack Obama 122
  Case Study: Chicanos por la Causa, Inc.

PART TWO
Strategy, Organization, and Success 169

SIX
▶ Choosing a Strategy 171
  Case Study: Marshall Heights Community Development Organization
SEVEN
- A Taxonomy of Community Development Corporations 214
  Case Study: Coalition of the Hungry and Homeless of Brevard County, Florida, Inc.

PART THREE
Tools of Development 255

EIGHT
- Investing in Human Capital 257
  Case Study: New Economics for Women

NINE
- Building High-Performance Organizations 288
  Case Study: East Bay Asian Local Development Corporation

TEN
- Real Estate: Developing Physical Capital 315
  Case Study: Intercommunity Mercy Housing

ELEVEN
- Financial Capital: Business Development and Financial Infrastructure 379

TWELVE
- Lobbying and Advocacy 406

PART FOUR
Putting It All Together 423

THIRTEEN
- Expanding Social and Political Capital 425
  Case Study: Dudley Street Neighborhood Initiative

FOURTEEN
- Special Challenges in Community Development: Racism and Regionalism 449

FIFTEEN
- Community Building: A New Synthesis 469

SIXTEEN
- Conclusion 483

APPENDIX I: ANYMIDWEST CITY EXERCISE 493
REFERENCES 499
INDEX 539